

NFIB-74.2/77  
7 August 1979

MEMORANDUM FOR: National Foreign Intelligence Community

FROM : Walter Elder  
Secretary

SUBJECT : Production Enhancement

The attached memorandum from the Director of Central Intelligence is for your information and guidance.

[Redacted Signature]

Walter Elder

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Attachment  
A/S

[Redacted Signature]

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Washington, D.C. 20505

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MEMORANDUM FOR: NFIP Program Managers and Service Components

SUBJECT: Production Enhancement

1. It is my desire that Program Managers continue the search for new and innovative ways to improve the quality of intelligence analysis. To encourage such ventures, I am planning to devote a modest amount of NFIP resources (perhaps [ ] over the next three years as a start) for funding speculative programs which show promise of a high payoff in improved analytic production. The guidelines for such new initiatives, beginning in FY 81, are as follows:

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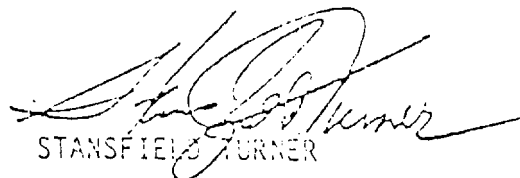
- a. New initiatives will be considered outside of the program submission. That is, the approved projects will be an add-on to the present approved programs. Each proposal will be in competition with those submitted by other NFIP elements, and approval will be at the discretion of the DCI.
- b. The high potential benefits of these projects should be clearly identifiable, although need not necessarily be achieved within two years of the project's funding. Such initiatives will be funded for two years as speculative ventures. Those which the Program Manager deems successful enough to continue should be included in regular program submissions beyond the two-year period.
- c. Modest cost initiatives will be viewed more favorably than high cost efforts. Those involving non-manpower enhancements and cross-program cooperation will also receive special attention.
- d. Program Managers should assume that any manpower associated with proposed initiatives will have to be absorbed within its existing manpower level.
- e. Program Managers may consider submitting, as a new initiative, an activity which is presently within the

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Program Manager's program, but which may be at risk because of guidance levels.

- f. New initiatives should be submitted no later than 15 September to the Resource Management Staff for review and approval by the DCI.

  
STANSFIELD TURNER

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